

# *Township of Goodland*

**Lapeer County, Michigan**

Audited Financial Report  
June 30, 2008

*Lehn L. King*

Certified Public Accountant  
Marlette, Michigan

**Township of Goodland**  
Annual Financial Report  
For The Fiscal Year Ended June 30, 2008

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Members of the Township Board  
**Goodland Township**  
Lapeer County, Michigan

**Independent Auditor's Report**

I have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Township of Goodland, Michigan as of and for the year ended June 30, 2008, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Township of Goodland, Michigan's management. My responsibility is to express opinions on these financial statements based on my audit.

I conducted the audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. I believe that the audit provides a reasonable basis for my opinions.

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Township of Goodland, Michigan as of June 30, 2008, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis, and the budgetary comparison schedules, as identified in the table of contents, are not a required part of the basic financial statements but are supplemental information required by the Governmental Accounting Standards Board. I have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplemental information. However, I did not audit the information and express no opinion on it.

The Audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Township of Goodland, Michigan's basic financial statements. The accompanying other supplemental information, as identified in the table of contents, is presented for the purpose of additional analysis and is not a required part of the basic financial statements. The other supplemental information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in my opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

As described in Note 1, the Township has implemented a new financial reporting model, as required by the provisions of GASB Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*, and related statements, as of July 1, 2003.

*Lehn King*

Lehn L. King  
Certified Public Accountant

September 11, 2008

# Township of Goodland

## Imlay City, Michigan

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### MANAGEMENT'S DISCUSSION AND ANALYSIS LETTER

Our discussion and analysis of the Township of Goodland's financial performance provides an overview of the Township's financial activities for the fiscal year ended June 30, 2008. Please read it in conjunction with the Township's financial statements.

#### Financial Highlights

As the Supervisor of Goodland Township, I can say we are better off financially today than we were three years ago. By cutting expenses and being more responsible to our residents.

The Township is going to have two new cell towers installed on our property and will receive \$1,100.00 per month from these towers.

Another project we are working on is having a State Police Car at our Fire Hall, at no cost with patrols 10 hours a day.

Our roads still need improvements, but there is no revenue to cover these expenses, we are still working on how to fund these projects.

We are living within our adopted budget for the Township.

#### Using this Report

This annual report is presented in a format consistent with the presentation requirements of the Governmental Accounting Standards Board (GASB) Statement No.34. GASB Statement 34 implements a new model of financial reporting for state and local governments designed to enhance the usefulness of the Township's annual report.

#### The Township as a Whole

The Township of Goodland's fund balances are as follows:

	<b>June 30, 2008</b>	<b>June 30, 2007</b>
General Fund	\$ 180,065	\$ 132,607
Public Safety Fund	59,527	51,632
Total for Township	<u>\$ 239,592</u>	<u>\$ 184,239</u>

# Township of Goodland

## Imlay City, Michigan

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### Governmental Activities

The Township of Goodland's Revenues and Expenditures can be summarized as follows:

	<b>General Fund</b>	<b>Public Safety Fund</b>	<b>Totals</b>
<b>Fund Balances - Beginning of Year</b>	\$ 132,607	\$ 51,632	\$ 184,239
<b>Revenue Collected</b>			
Property Taxes	107,400	119,735	227,135
Intergovernmental Revenue	118,700	-	118,700
Charges for Services	9,149	-	9,149
Interest Earnings	6,593	1,909	8,502
Other	12,855	3,367	16,222
Total Revenue Collected	<u>254,697</u>	<u>125,011</u>	<u>379,708</u>
<b>Expenditures</b>			
General Government	187,598	-	187,598
Public Safety	6,098	66,335	72,433
Public Works	10,280	-	10,280
Capital Outlay	-	-	-
Debt Service	<u>3,262</u>	<u>50,782</u>	<u>54,044</u>
Total Expenditures	<u>207,238</u>	<u>117,117</u>	<u>324,355</u>
<b>Fund Balances - End of Year</b>	<u><u>\$ 180,066</u></u>	<u><u>\$ 59,526</u></u>	<u><u>\$ 239,592</u></u>

# Township of Goodland

## Imlay City, Michigan

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### Economic Factors and Next Year's Budget and Rates

The Township of Goodland's 2008/2009 adopted budget is as follows:

	<b>General Fund</b>	<b>Public Safety Fund</b>
Budgeted Beginning Fund Balance	\$ -	\$ 16,282
<b>Revenue</b>		
Property Taxes / Special Assessments	\$ 113,515	\$ 121,467
Intergovernmental Revenue	117,023	-
Charges for Services	7,150	3,500
Interest Earnings	2,000	2,000
Other	14,750	1,000
Total Revenue Collected	254,438	127,967
<b>Expenditures</b>		
General Government	214,491	-
Public Safety	12,850	76,727
Public Works	27,000	-
Capital Outlay	-	10,285
Debt Service	-	50,781
Transfers	-	-
Total Expenditures	254,341	137,793
<b>Net Over/Under Budget</b>	97	(9,826)
Budgeted Ending Fund Balance	\$ 97	\$ 6,456

The Township of Goodland's General Fund budget for next year is approximately the same budget as a year ago.

### Contacting the Township

This report is designed to provide our citizens, taxpayers, customers and creditors with a general overview of the Township's finances and to demonstrate the Township's accountability for the money it receives. If you have any questions about this report or need additional financial information, contact the Township office at 2374 N. Van Dyke Road, Imlay City, Michigan or by telephone at (810) 724-0169.

Ron Cischke  
Township of Goodland Supervisor

# Township of Goodland

## Statement of Net Assets (Deficit)

June 30, 2008

	<b><u>Primary Government Governmental Activities</u></b>
<b><u>Assets</u></b>	
Cash & Cash Equivalents	\$ 205,278.20
Net Due From Other Funds	29,895.65
Prepaid Expenses	12,582.00
Capital Assets (Net of Accumulated Depreciation)	<u>550,962.60</u>
Total Assets	798,718.45
<b><u>Liabilities</u></b>	
Accounts Payable	\$ 6,486.05
Accrued Payroll Taxes	1,678.02
Accrued Interest Payable	2,530.63
Current Portion of Long-Term Debt	50,515.00
Noncurrent Liabilities:	
Long-Term Debt	<u>38,872.00</u>
<u>Total Liabilities</u>	<u>100,081.70</u>
<b>Net Assets (Deficit)</b>	
Invested in Capital Assets - Net of Related Debt	459,044.97
Unrestricted	<u>239,591.78</u>
<u>Total Net Assets (Deficit)</u>	<u>\$ 698,636.75</u>

The notes are an integral part of the statements.

# Township of Goodland

Statement of Activities  
For the Year Ended June 30, 2008

		Program Revenues			Net (Expense) Revenue & Changes in Net Assets
		Charges for	Operating	Capital	Primary Government
	Expenses	Services	Grants & Contributions	Grants & Contributions	Governmental Activities
<b><u>Functions/Programs</u></b>					
Primary Government:					
Governmental Activities:					
General Government	\$ 191,199.81	\$ 3,900.00	\$ -	\$ -	\$ (187,299.81)
Public Safety	104,858.50	5,249.23	-	-	(99,609.27)
Public Works	10,280.16	-	-	-	(10,280.16)
Interest on Long-Term Debt	5,058.42	-	-	-	(5,058.42)
<u>Total Governmental Activities</u>	<u>\$ 311,396.89</u>	<u>\$ 9,149.23</u>	<u>\$ -</u>	<u>\$ -</u>	<u>(302,247.66)</u>
<b>General Revenues:</b>					
Property Taxes					\$ 227,134.86
State Shared Revenues					118,700.00
Interest					8,502.51
Other Revenues					16,222.14
Transfers					-
Total General Revenues, Special Items & Transfers					<u>370,559.51</u>
<b>Change in Net Assets</b>					68,311.85
<b>Net Assets (Deficit) - Beginning of Year</b>					<u>630,324.90</u>
<b>Net Assets (Deficit) - End of Year</b>					<u>\$ 698,636.75</u>

The notes are an integral part of the statements.



# Township of Goodland

## Governmental Funds

### Balance Sheet

June 30, 2008

	<b>General Fund</b>	<b>Public Safety Fund</b>	<b>Total Governmental Funds</b>
<b><u>Assets</u></b>			
Cash & Certificates of Deposit	\$ 164,772.94	\$ 40,505.26	\$ 205,278.20
Due From Other Funds	15,098.23	14,797.42	29,895.65
Prepaid Expenses	5,082.00	7,500.00	12,582.00
<b><u>Total Assets</u></b>	<b><u>\$ 184,953.17</u></b>	<b><u>\$ 62,802.68</u></b>	<b><u>\$ 247,755.85</u></b>
<b><u>Liabilities &amp; Fund Equity</u></b>			
<b><u>Liabilities</u></b>			
Accounts Payable	\$ 3,631.50	\$ 2,854.55	\$ 6,486.05
Accrued Payroll Taxes	1,256.52	421.50	1,678.02
<b><u>Total Liabilities</u></b>	<b><u>4,888.02</u></b>	<b><u>3,276.05</u></b>	<b><u>8,164.07</u></b>
<b><u>Fund Equity</u></b>			
Fund Balances			
- Unreserved & Undesignated	180,065.15	59,526.63	239,591.78
<b><u>Total Fund Balances</u></b>	<b><u>180,065.15</u></b>	<b><u>59,526.63</u></b>	<b><u>239,591.78</u></b>
<b><u>Total Liabilities &amp; Fund Equity</u></b>	<b><u>\$ 184,953.17</u></b>	<b><u>\$ 62,802.68</u></b>	<b><u>\$ 247,755.85</u></b>

The notes are an integral part of the statements.

**Township of Goodland**  
Governmental Funds  
Reconciliation of Fund Balances to the  
Statement of Net Assets (Deficit)  
For The Year Ended June 30, 2008

<b>Total Fund Balances for Governmental Funds</b>	\$ 239,591.78
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Amounts reported for Governmental Activities in the Statement of  
Net Assets (Deficit) are different because:

Capital Assets used in Governmental Activities are not Financial Resources and are not reported in the Funds	550,962.60
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Long-Term Bonds Payable are not due and payable in the current period and are not reported in the Funds	<u>(91,917.63)</u>
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<b>Net Assets of Governmental Activities</b>	<u><u>\$ 698,636.75</u></u>
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The notes are an integral part of the statements.

**Township of Goodland**  
Governmental Funds  
Statement of Revenues, Expenditures, And Changes  
in Fund Balances  
For The Year Ended June 30, 2008

		<b>Major Special Revenue Fund</b>	<b>Total</b>
	<b>General</b>	<b>Public Safety</b>	<b>Governmental</b>
<b><u>Revenues</u></b>	<b><u>Fund</u></b>	<b><u>Fund</u></b>	<b><u>Funds</u></b>
Property Taxes	\$ 107,399.62	\$ 119,735.24	\$ 227,134.86
State Shared Revenue	118,700.00	-	118,700.00
Charges for Services	3,900.00	-	3,900.00
Licenses, Fees & Permits	5,249.23	-	5,249.23
Interest Earnings	6,593.32	1,909.19	8,502.51
Other Revenues	12,854.92	3,367.22	16,222.14
<b><u>Total Revenues</u></b>	<b><u>254,697.09</u></b>	<b><u>125,011.65</u></b>	<b><u>379,708.74</u></b>
<b><u>Expenditures</u></b>			
General Government	187,598.26	-	187,598.26
Public Safety	6,098.36	66,335.64	72,434.00
Publics Works	10,280.16	-	10,280.16
Capital Outlay	-	-	-
Debt Service - Principal	2,697.00	46,288.00	48,985.00
Debt Service - Interest	565.21	4,493.21	5,058.42
<b><u>Total Expenditures</u></b>	<b><u>207,238.99</u></b>	<b><u>117,116.85</u></b>	<b><u>324,355.84</u></b>
<b>Excess of Revenues Over (Under) Expenditures</b>	<b>47,458.10</b>	<b>7,894.80</b>	<b>55,352.90</b>
<b><u>Other Financing Sources (Uses)</u></b>			
Operating Transfers In (Out)	-	-	-
<b>Net Change in Fund Balances</b>	<b>47,458.10</b>	<b>7,894.80</b>	<b>55,352.90</b>
<b><u>Fund Balances - Beginning of Year</u></b>	<b><u>132,607.05</u></b>	<b><u>51,631.83</u></b>	<b><u>184,238.88</u></b>
<b><u>Fund Balances - End of Year</u></b>	<b><u>\$ 180,065.15</u></b>	<b><u>\$ 59,526.63</u></b>	<b><u>\$ 239,591.78</u></b>

The notes are an integral part of the statements.

**Township of Goodland**  
Governmental Funds  
Reconciliation of Statement of Revenues, Expenditures,  
and Changes in Fund Balances of Governmental Funds  
to the Statement of Activities  
For The Year Ended June 30, 2008

<b>Net Change in Fund Balances - Total Governmental Funds</b>	\$ 55,352.90
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Amounts reported for Governmental Activities in the Statement of  
Activities are different because:

Governmental Funds report Capital Outlays as Expenditures; in the Statement of Activities, these costs are capitalized and allocated over their estimated useful lives as Depreciation	-
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Repayment of Bond Principal is an Expenditure in the Governmental Funds, but not in the Statement of Activities (where it reduces Long-Term Debt)	48,985.00
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Depreciation is an Expenditure for the Statement of Activities, but is not reported in the Governmental Funds	<u>(36,026.05)</u>
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<b>Net Change in Assets of Governmental Activities</b>	<u><u>\$ 68,311.85</u></u>
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The notes are an integral part of the statements.

# Township of Goodland

## Statement of Net Assets (Deficit)

### Fiduciary Funds

June 30, 2008

	<b>Fiduciary Fund Types</b>		
	<b>Agency Funds</b>		
	<b>Trust And Agency</b>	<b>Current Tax Collection Fund</b>	<b>Totals June 30, 2008</b>
<b><u>Assets</u></b>			
Cash - Savings & Certificates	\$ 20,154.27	\$ 29,231.33	\$ 49,385.60
<u>Total Assets</u>	<u>\$ 20,154.27</u>	<u>\$ 29,231.33</u>	<u>\$ 49,385.60</u>
<b><u>Liabilities &amp; Fund Balance</u></b>			
<b><u>Liabilities</u></b>			
Due To General Fund	\$ 664.32	\$ 14,433.91	\$ 15,098.23
Due To Fire Fund	-	14,797.42	14,797.42
Due To Others	19,489.95	-	19,489.95
<u>Total Liabilities</u>	<u>20,154.27</u>	<u>29,231.33</u>	<u>49,385.60</u>
<b><u>Fund Balances</u></b>			
<u>Total Fund Balances</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>Total Liabilities &amp; Fund Balances</u>	<u>\$ 20,154.27</u>	<u>\$ 29,231.33</u>	<u>\$ 49,385.60</u>

The notes are an integral part of the statements.

# **Township of Goodland**

Notes to the Financial Statements  
For The Year Ended June 30, 2008

The accounting methods and procedures adopted by the Township of Goodland, Lapeer County, Michigan, conform to generally accepted accounting principles as applied to governmental entities. The following notes to the financial statements are an integral part of the Townships Comprehensive Annual Financial Report.

## **1. Summary of Significant Accounting Policies**

### **Financial Reporting Entity**

The Township of Goodland was incorporated under the laws of the State of Michigan and operates as a General Law Township, with a Township Board form of government. As required by generally accepted accounting principles, the financial statements of the reporting entity include those of the Township of Goodland (the primary government) and its component units. The component units discussed below are included in the Township reporting entity because of the significance of their operational or financial relationships with the Township.

**Component Units** - In accordance with generally accepted accounting principles, there are no component units of Government required to be included in the Financial Reporting Entity either as blended component units or discretely presented component units.

### **Government-wide and Fund Statements Fund**

The Government-wide Financial Statements (i.e., the Statement of Net Assets (Deficit) and the Statement of Activities) report information on all the nonfiduciary activities of the Township (the primary government). The effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function (governmental activities) or identifiable activity (business-type activities) are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or activity. Program revenues include: (1) charges to customers or applicants who purchase, use or directly benefit from goods, services, or privileges provided by a given function or activity; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or activity. Taxes and other revenue items properly excluded from program revenues are reported as general revenue.

Separate financial statements are provided for governmental funds, and Fiduciary Funds, even though the latter are excluded from the Government-wide Financial Statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

The Township reports the following major governmental funds:

**General Fund** - The General Fund is the Township's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

**Public Safety Fund** - The fund provides for the public safety service of fire rescue. Funding is provided primarily from a special assessment on the tax roll and charges for fire runs.

Additionally, the Township reports the following fund types:

**Trust & Agency Funds** - The Trust & Agency Fund accounts for assets held by the Township in a trustee capacity or as an agent for individuals, organizations, or other governments.

**Current Tax Collection Fund** - The fund accounts for the collection and disbursement of taxes.

**Township of Goodland**  
Notes to the Financial Statements  
For The Year Ended June 30, 2008

**Measurement Focus and Basis of Accounting**

The Government-wide Financial Statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental Fund Financial Statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized in the accounting period in which they become susceptible to accrual - that is, when they become both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period, generally collected within 60 days of the end of the current fiscal period. Revenues susceptible to accrual include property taxes, intergovernmental revenues, special assessments, licenses, charges for services, and interest. All other revenue items are considered to be available only when cash is received by the Township. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, and claims and judgments are recorded only when payment is due.

**Cash** - The Township does not pool cash resources of its various funds to facilitate the management of cash. Cash applicable to a particular fund is readily identifiable. The balance in the cash accounts is available to meet current operating requirements. Cash in excess of current requirements is invested in various interest-bearing securities and disclosed as part of the Township's investments.

**Investments** - Debt securities are valued at cost since it is generally the policy of the Township to hold such investments until they mature.

**Due to and Due from Other Funds** - Interfund receivables and payables arise from interfund transactions and are recorded by all funds affected in the period in which transactions are executed.

**Property Tax Revenues** - Property taxes are levied on December 1 based on the assessed value of property as listed on the previous December 31. Assessed values are an approximation of market value. A revaluation of all real property must be made every year.

**Vacation, Sick Leave, & Other Compensated Absences** - The Township does not have any contracts or agreements with its employees or elected officials which require the payment of compensation during absence from duty nor do any such benefits vest to the right of the employee or elected official.

**Inventories and Prepaid Items** - Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when purchased. Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both Government-wide and Fund Financial Statements.

**Capital Assets** - Capital assets, which include buildings and equipment, are reported in the applicable governmental column in the Government-wide Financial Statements. Capital assets are defined by the Township as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Capital assets are depreciated using the straight-line method over the following useful lives:

Buildings & Building Improvements	20 to 50 years
Machinery & Equipment	5 to 25 years

# **Township of Goodland**

Notes to the Financial Statements  
For The Year Ended June 30, 2008

**Long-Term Obligations** - In the Government-wide Financial Statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net assets. Bond premiums and discounts, issuance costs, and the deferred amount on refunding are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount and deferred amount on refunding. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

**Fund Equity** - In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

**Use of Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

## **Accounting Changes**

**GASB Statement No. 34** – Effective July 1, 2003, the Township implemented the provisions of Governmental Accounting Standards Board Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments* (GASB No. 34). Changes to the Township's financial statements as a result of GASB No. 34 are as follows:

- A management's discussion and analysis (MD&A) section providing analysis of the Township's overall financial position and results of operations has been included.
- Government-wide Financial Statements (statement of net assets (deficit) and statement of activities) prepared using full accrual accounting for all of the Township's activities have been provided.
- Capital assets in the governmental activities column of the statement of net assets (deficit) includes assets not previously accounted for by the Township. In addition, the governmental activities column includes bonds and other long-term obligations previously reported in the General Long-term Debt Account Group.
- The fund financial statements focus on major funds rather than fund types.



## Township of Goodland

Notes to the Financial Statements  
For The Year Ended June 30, 2008

### 2. Stewardship, Compliance, and Accountability

#### Budgetary Information

The Township is legally subject to the budgetary control requirements of State of Michigan P.A. 621 of 1978 (the Uniform Budgeting Act). The following statements represent a brief synopsis of the major provisions of this Act:

1. Budgets must be adopted for the General Fund and Special Revenue Funds.
2. The budgets must be balanced. The balanced budget may include a contribution to or appropriation from fund balance.
3. The budgets must be amended when necessary.
4. Debt cannot be entered into unless permitted by law.
5. Expenditures cannot exceed budget appropriations.
6. Expenditures cannot be made unless authorized in the budget.
7. Public hearings must be held before budget adoptions.

In the body of the financial statements, the Township actual expenditures and budgeted expenditures for the budgetary funds have been shown on a functional basis. The budget is used by the Township Board as a management tool during the year for all budgetary funds. The budgets are adopted on a cash basis, which is not consistent with generally accepted accounting principles. Budgetary control is exercised at the departmental level. Budgets for the General Fund and the Special Revenue Funds are presented in the required supplemental information.

During the year ended June 30, 2008, the Township incurred expenditures in certain budgetary funds which were in excess of the amounts appropriated, as follows:

	<b><u>Total Appropriations</u></b>	<b><u>Amount of Expenditures</u></b>	<b><u>Budget Variance</u></b>
<b>General Fund</b>			
Cemetery	\$ 6,308	\$ 7,533	\$ 1,225
<b>Public Safety Fund</b>			
LCEMS Assessment	5,202	6,503	1,301

**Township of Goodland**  
Notes to the Financial Statements  
For The Year Ended June 30, 2008

**3. Cash and Investments**

Michigan Compiled Laws, Section 129.91, authorizes the Local Unit to deposit and invest in the accounts of Federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or Federal agency obligation repurchase agreements; bankers' acceptance of United States banks; commercial paper rated by two standard rating agencies within the two highest classifications, which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. Financial institutions eligible for deposit of public funds must maintain an office in Michigan.

The Township Board has designated four banks for the deposit of Township funds. The investment policy adopted by the board was in accordance with Public Act 196 of 1997. The Board has authorized investment in bank accounts and CDs, but not the remainder of State statutory authority as listed above. The Township's deposits are in accordance with statutory authority. All cash deposits and investments of the Township are held by the Township in the Township's name.

At year end, the deposits and investments were reported in the basic financial statements in the following categories:

	<u>Governmental Activities</u>	<u>Fiduciary - Trust &amp; Agency Funds</u>	<u>Total Primary Government</u>
Cash & Cash Equivalents	\$ 205,278	\$ 49,386	\$ 254,664

The breakdown between deposits and investments is as follows:

	<u>Primary Government</u>
Bank Deposits (Checking & Savings Accounts, CDs, CLASS)	\$ 50,135
MBIA Class	204,529
Total	<u>\$ 254,664</u>

The bank balance of the primary government's deposits is \$254,664, of which \$50,135 is covered by federal depository insurance and \$-0- is collateralized with U.S. Treasury securities held by the pledging financial institution's trust department in the Township's name.

**Custodial Credit Risk of Bank Deposits**

Custodial credit risk is the risk that in the event of a bank failure, the Township's deposits may not be returned to it. The Township does not have a deposit policy for custodial credit risk. At year end, the Township had approximately \$204,529 of bank deposits (certificates of deposit, checking, and savings accounts) that were uninsured and uncollateralized. The Township believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Township evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

**Credit Risk**

State law limits investments in commercial paper to the top two ratings issued by nationally recognized statistical rating organizations. The Township's investment policy does not further limit its investment choices.

## Township of Goodland

Notes to the Financial Statements  
For The Year Ended June 30, 2008

At year end, the deposits and investments were reported in the basic financial statements in the following categories:

<u>Investment</u>	<u>Fair Value</u>	<u>Rating</u>	<u>Rating Organization</u>
Michigan CLASS Portfolio	\$ 204,529	A1+/P1	Fitch

#### 4. Property Taxes

The Township is responsible for assessing, collecting, and distributing property taxes in accordance with enabling state legislation. Property taxes become a lien on the first day of December of the levy year and might be paid by the following February 14.

Property taxes are recognized in compliance with NCGAI-3 which states that such revenue is recorded when it becomes measurable and available.

The Township levied the following taxes:

General Government Services      1.4332 mills

Township Public Safety: Special Assessment per parcel

\$135 Improved Parcels

\$50 Vacant Parcels

\$15 Forest Reserve

#### 5. Interfund Receivables, Payables, & Transfers

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables and payables are classified as "Due from other funds" or "Due to other funds" on the balance sheet. The amounts of interfund receivables and payables are as follows:

	<u>Due From Other Funds</u>		<u>Due To Other Funds</u>
General Fund	\$ 14,432	Tax Collection Fund	\$ 14,432
General Fund	<u>664</u>	Trust & Agency Fund	<u>664</u>
Total	<u>\$ 15,096</u>		<u>\$ 15,096</u>

Interfund Transfers reported in the Fund Statements are as follows:

**NONE**

# Township of Goodland

Notes to the Financial Statements  
For The Year Ended June 30, 2008

## 6. Capital Assets

Capital assets activity of the Township's governmental activities was as follows:

	<u>Balance July 1, 2007</u>	<u>Additions</u>	<u>Disposals &amp; Adjustments</u>	<u>Balance June 30, 2008</u>
Governmental Activities:				
Capital Assets Not Being Depreciated	\$ 19,065	\$ -	\$ -	\$ 19,065
Capital Assets Being Depreciated:				
Buildings & Improvements	\$ 360,265	\$ -	\$ -	\$ 360,265
Machinery & Equipment	470,540	-	-	470,540
Office Equipment	<u>33,023</u>	<u>-</u>	<u>-</u>	<u>33,023</u>
Subtotal	863,828	-	-	863,828
Accumulated Depreciation:				
Buildings & Improvements	145,237	9,403	-	154,640
Machinery & Equipment	132,057	23,124	-	155,181
Office Equipment	<u>18,611</u>	<u>3,499</u>	<u>-</u>	<u>22,110</u>
Subtotal	<u>295,905</u>	<u>36,026</u>	<u>-</u>	<u>331,931</u>
<b>Net Capital Assets</b>	<u><u>\$ 314,970</u></u>	<u><u>\$ 36,026</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 550,962</u></u>

Depreciation expense was charged to programs of the primary government as follows:

### Governmental Activities:

General Government	\$ 3,602
Public Safety	<u>32,425</u>
Total Governmental Activities	<u><u>\$ 36,027</u></u>

**Township of Goodland**  
Notes to the Financial Statements  
For The Year Ended June 30, 2008

**7. Long -Term Debt**

The following is a summary of the debt outstanding of the Township as of June 30, 2008:

	<u>Interest Rate Ranges</u>	<u>Principal Maturity Ranges</u>	<u>Beginning Balance</u>	<u>Additions (Reductions)</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Installment Contract - LCEMS - Buy-In						
Original Issue - \$57,091						
Maturing through 2009	0.00%	\$2,855	\$ 34,255	\$ (11,418)	\$ 22,837	\$ 11,418
Installment Contract Payable - Emergency One Pumper						
Original Issue - \$148,146						
Maturing through 2009	5.19%	\$19,363	35,907	(17,499)	18,408	18,408
Installment Contract Payable - Fire Hall Addition						
Original Issue - \$161,575						
Maturing through 2011	3.75%	\$19,201	52,028	(17,371)	34,657	17,992
Lapeer County Road Commission						
Original Issue - \$26,974	3.50% -					
Maturing through 2013	4.10%	\$2,697	<u>16,182</u>	<u>(2,697)</u>	<u>13,485</u>	<u>2,697</u>
<b>Total Governmental Activities</b>			<u>\$ 138,372</u>	<u>\$ (48,985)</u>	<u>\$ 89,387</u>	<u>\$ 50,515</u>

Annual debt service requirements to maturity for the above governmental bond and contract obligations are as follows:

<u>Years Ending June 30,</u>	<u>Governmental Activities</u>		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2009	\$ 50,515	\$ 2,635	\$ 53,150
2010	30,781	1,032	31,813
2011	2,697	271	2,968
2012	2,697	164	2,861
2013	2,697	5	2,702
<b>Total</b>	<u>\$ 89,387</u>	<u>\$ 4,107</u>	<u>\$ 93,494</u>

**8. Pension Plan**

The Township Pension Plan is funded through John Hancock initially effective August 1, 1969. This pension is a defined contribution plan funded by the Township. It is available to all elected officials and is vested 100% upon participation. For the year ended June 30, 2008 the cost to the Township was \$9,272.

**9. Deficit Fund Balance or Retained Earnings Balances of Individual Funds**

None

**Township of Goodland**  
Notes to the Financial Statements  
For The Year Ended June 30, 2008

**10. Comparative Data**

Comparative total data for the prior year has not been presented.

**11. Post Employment Benefits**

The Township does not provide any post employment benefits other than pension benefits through Manulife Financial.

**12. Long-Term Note Receivable**

When the Goodland Township Library building was moved, the Lapeer District Library agreed to reimburse Goodland Township for renovation expenses in the amount of \$15,000 and in addition, committed to a fifteen (15) year lease of \$15,000. The term of this lease is for a period of ten (10) years commencing April 1, 2003, and ending March 31, 2013. The lease of \$15,000, was paid in full upon execution of the lease. The reimbursement for the \$15,000, is to be paid off by grants, fundraisers, and contributions raised by the Library.

Original Amount due from the Library	\$15,000
Amount received from Library to-date	<u>(\$9,193)</u>
Amount To Be Collected as of June 30, 2008	<u>\$ 5,807</u>

**13. Risk Management**

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions, employee injuries, as well as medical and workman's compensation benefits provided to employees. The Township has purchased commercial insurance for the various risks of loss stated above.

Settled claims for the commercial insurance have not exceeded the amount of coverage in any of the past three years. There was no reduction in coverage's obtained through commercial insurance during the past year.

### **Required Supplemental Information**

**Township of Goodland**  
 Budgetary Comparison Schedule  
 General Fund  
 For The Year Ended June 30, 2008

	General Fund			Variance with
	Original	Amended		Amended
<u>Revenues</u>	Budget	Budget	Actual	Budget
Property Taxes	\$ 102,387.00	\$ 102,387.00	\$ 107,399.62	\$ 5,012.62
Licenses, Fees & Permits	5,750.00	5,750.00	5,249.23	(500.77)
State Shared Revenue	105,360.00	105,360.00	118,700.00	13,340.00
Cemetery Income	1,000.00	1,000.00	3,900.00	2,900.00
Library Lease	500.00	500.00	-	(500.00)
Interest Earnings	1,500.00	1,500.00	6,593.32	5,093.32
Other Revenue	132,625.00	132,625.00	12,854.92	(119,770.08)
<u>Total Revenues</u>	<u>349,122.00</u>	<u>349,122.00</u>	<u>254,697.09</u>	<u>(94,424.91)</u>
<u>Expenditures</u>				
<b>Legislative</b>				
Township Board	40,860.00	51,045.97	42,983.52	8,062.45
<b>General Government</b>				
Supervisor	9,170.00	9,195.00	8,906.45	288.55
Elections	4,600.00	4,014.03	3,928.08	85.95
Assessor	19,950.00	20,450.00	11,828.56	8,621.44
Clerk	22,703.00	19,703.00	19,327.93	375.07
Board of Review	1,200.00	1,200.00	1,056.70	143.30
Treasurer	24,468.00	24,699.88	22,889.88	1,810.00
Building & Grounds	136,000.00	116,415.50	10,568.02	105,847.48
Cemetery	5,550.00	6,308.12	7,533.12	(1,225.00)
Township Payroll Taxes & Pension	17,950.00	17,950.00	17,106.00	844.00
Township Hall Rent	30,500.00	41,470.00	41,470.00	-
<u>Total General Government</u>	<u>312,951.00</u>	<u>312,451.50</u>	<u>187,598.26</u>	<u>124,853.24</u>
<b>Public Safety</b>	14,350.00	12,350.00	6,098.36	6,251.64
<b>Public Works</b>	12,900.00	17,000.00	10,280.16	6,719.84
<b>Capital Outlay</b>	-	-	-	-
<b>Debt Service - Principal</b>	2,700.00	2,700.00	2,697.00	3.00
<b>Debt Service - Interest</b>	600.00	600.00	565.21	34.79
<u>Total Expenditures</u>	<u>343,501.00</u>	<u>345,101.50</u>	<u>207,238.99</u>	<u>137,862.51</u>
<b>Excess of Revenues Over</b>				
<b>(Under) Expenditures</b>	5,621.00	4,020.50	47,458.10	43,437.60
<u>Other Financing Sources (Uses)</u>				
Operating Transfers In (Out)	-	-	-	-
<b>Excess of Revenues &amp; Operating Transfers In Over</b>				
<b>(Under) Expenditures &amp; Operating Transfers Out</b>	5,621.00	4,020.50	47,458.10	43,437.60
<u>Fund Balance - Beginning of Year</u>	<u>-</u>	<u>-</u>	<u>132,607.05</u>	<u>132,607.05</u>
<u>Fund Balance - End of Year</u>	<u>\$ 5,621.00</u>	<u>\$ 4,020.50</u>	<u>\$ 180,065.15</u>	<u>\$ 176,044.65</u>



# Township of Goodland

Budgetary Comparison Schedule  
Public Safety Fund  
For The Year Ended June 30, 2008

	Public Safety Fund			Variance with
	Original Budget	Amended Budget	Actual	Amended Budget
<b><u>Revenues</u></b>				
Fire Assessments	\$ 118,763.00	\$ 118,763.00	\$ 119,735.24	\$ 972.24
Charges for Service	3,500.00	3,500.00	-	(3,500.00)
Interest	1,500.00	1,500.00	1,909.19	409.19
Other Revenues	-	-	3,367.22	3,367.22
<b><u>Total Revenues</u></b>	<u>123,763.00</u>	<u>123,763.00</u>	<u>125,011.65</u>	<u>1,248.65</u>
<b><u>Expenditures</u></b>				
Salaries, Wages & Payroll Taxes	16,625.00	16,625.00	9,443.61	7,181.39
Building Maintenance & Administration	42,700.00	42,915.40	29,824.43	13,090.97
Operating Supplies	18,200.00	20,700.00	20,565.10	134.90
LCEMS Assessment	5,202.00	5,202.00	6,502.50	(1,300.50)
Capital Outlay	7,500.00	15,284.60	-	15,284.60
Debt Service - LCEMS	11,418.20	11,418.20	11,418.20	-
Debt Service - Principal	43,345.37	34,869.80	34,869.80	-
Debt Service - Interest	6,517.64	4,493.21	4,493.21	-
<b><u>Total Expenditures</u></b>	<u>151,508.21</u>	<u>151,508.21</u>	<u>117,116.85</u>	<u>34,391.36</u>
<b><u>Excess of Revenues Over (Under) Expenditures</u></b>	<u>(27,745.21)</u>	<u>(27,745.21)</u>	<u>7,894.80</u>	<u>35,640.01</u>
<b><u>Other Financing Sources</u></b>				
Operating Transfers In (Out)	-	-	-	-
<b><u>Excess of Revenues &amp; Other Sources Over (Under) Expenditures &amp; Other Uses</u></b>	<u>(27,745.21)</u>	<u>(27,745.21)</u>	<u>7,894.80</u>	<u>35,640.01</u>
<b><u>Fund Balance - Beginning of Year</u></b>	<u>11,200.00</u>	<u>11,200.00</u>	<u>51,631.83</u>	<u>40,431.83</u>
<b><u>Fund Balance - End of Year</u></b>	<u>\$ (16,545.21)</u>	<u>\$ (16,545.21)</u>	<u>\$ 59,526.63</u>	<u>\$ 76,071.84</u>

### **Other Supplemental Information**

**Township of Goodland**  
Other Supplemental Information  
Schedule of Indebtedness  
June 30, 2008

**Installment Contract Payable - Lapeer County E.M.S. Buy-In**  
**Four Equal Installments of \$2,854.55 Due Quarterly**

**Dated: March 1, 2005**  
**Original Issue: \$57,091**

<u>Interest Rate</u>	<u>Date of Maturity</u>	<u>Principal Outstanding June 30,</u>		<u>Annual Interest Payable</u>
		<u>2008</u>	<u>2007</u>	
0.00%	6/30/2008	\$ -	\$ 11,418	\$ -
0.00%	6/30/2009	11,418	11,418	-
0.00%	6/30/2010	11,419	11,419	-
<u>Total Installment Contract Payable</u>		<u>\$ 22,837</u>	<u>\$ 34,255</u>	<u>\$ -</u>

**Installment Contract Payable - Emergency One Pumper**

**Dated: 2000**  
**Original Issue: \$148,146**

<u>Interest Rate</u>	<u>Date of Maturity</u>	<u>Principal Outstanding June 30,</u>		<u>Annual Interest Payable</u>
		<u>2008</u>	<u>2007</u>	
5.19%	6/30/2008	\$ -	\$ 17,499	\$ -
5.19%	6/30/2009	18,408	18,408	955
<u>Total Installment Contract Payable</u>		<u>\$ 18,408</u>	<u>\$ 35,907</u>	<u>\$ 955</u>

**Lapeer County Road Commission Bond**

**Dated: February 1, 2003**  
**Original Issue: \$26,974**

<u>Interest Rate</u>	<u>Date of Maturity</u>	<u>Principal Outstanding June 30,</u>		<u>Annual Interest Payable</u>
		<u>2008</u>	<u>2007</u>	
3.50%	8/1/2007	\$ -	\$ 2,697	\$ -
3.50%	8/1/2008	2,697	2,697	471
3.70%	8/1/2009	2,697	2,697	374
3.90%	8/1/2010	2,697	2,697	271
4.00%	8/1/2011	2,697	2,697	164
4.10%	8/1/2012	2,697	2,697	55
<u>Total Installment Contract Payable</u>		<u>\$ 13,485</u>	<u>\$ 16,182</u>	<u>\$ 1,335</u>

**Installment Contract Payable - Fire Hall Addition**

**Dated: April 1, 2002**  
**Original Issue: \$161,575**

<u>Interest Rate</u>	<u>Date of Maturity</u>	<u>Principal Outstanding June 30,</u>		<u>Annual Interest Payable</u>
		<u>2008</u>	<u>2007</u>	
3.75%	6/30/2008	\$ -	\$ 17,371	\$ -
3.75%	6/30/2009	17,992	17,992	1,209
3.75%	6/30/2010	16,665	16,665	658
<u>Total Installment Contract Payable</u>		<u>\$ 34,657</u>	<u>\$ 52,028</u>	<u>\$ 1,867</u>
<b>Total Contracts Payable</b>		<b><u>\$ 89,387</u></b>	<b><u>\$ 138,372</u></b>	<b><u>\$ 4,157</u></b>

**LEHN L. KING**  
CERTIFIED PUBLIC ACCOUNTANT

3531 MAIN STREET  
MARLETTE, MICHIGAN 48453

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Phone 989-635-3113  
Fax 989-635-5580

September 11, 2008

**Goodland Township**  
2374 N. Van Dyke Rd.  
Imlay City, Michigan 48444

To the Members of the Board:

I have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Township of Goodland for the year ended June 30, 2008, and have issued my report thereon dated September 11, 2008. Professional standards require that I provide you with the following information related to my audit.

**My Responsibility under U.S. Generally Accepted Auditing Standards**

As stated in my engagement letter dated September 25, 2007, my responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. My audit of the financial statements does not relieve you or management of your responsibilities.

**Planned Scope and Timing of the Audit**

I performed the audit according to the planned scope and timing previously communicated to you.

**Significant Audit Findings**

*Qualitative Aspects of Accounting Practices*

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of my engagement letter, I will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Township of Goodland are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year ending June 30, 2008. I noted no transactions entered into by the governmental unit during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

#### *Difficulties Encountered in Performing the Audit*

I encountered no significant difficulties in dealing with management in performing and completing my audit.

#### **Audit Adjustments (Corrected and Uncorrected Misstatements)**

Professional standards require me to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

#### *Disagreements with Management*

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to my satisfaction, that could be significant to the financial statements or the auditor's report. I am pleased to report that no such disagreements arose during the course of my audit.

#### *Management Representations*

I have requested certain representations from management that are included in the management representation letter dated September 11, 2008.

#### *Management Consultations with Other Independent Accountants*

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, professional standards require the consulting accountant to check with me to determine that the consultant has all the relevant facts. To my knowledge, there were no such consultations with other accountants.

#### *Other Audit Findings or Issues*

I generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the governmental unit's auditors. However, these discussions occurred in the normal course of my professional relationship and my responses were not a condition to my retention.

### ***Communication of Significant Deficiencies and Material Weaknesses***

In planning and performing my audit of the financial statements, as of and for the year ended June 30, 2008, in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, I considered the Township of Goodland's internal control over financial reporting (internal control) as a basis for designing my auditing procedures for the purpose of expressing my opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the governmental unit's internal control. Accordingly, I do not express an opinion on the effectiveness of the governmental unit's internal control.

My consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, as discussed below, I identified certain deficiencies in internal control that I consider to be significant deficiencies and other deficiencies that I consider to be material weaknesses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. I considered the following deficiencies to be significant deficiencies in internal control:

**Preparation of Financial Statements** - Management prepares internal financial information to assess operations and the financial position of the Township of Goodland on an ongoing basis. Although the internal financial information is sufficient to operate the Township, it is not presented in accordance with generally accepted accounting principles. The Township contracts with me, the auditor, to draft the financial statements, including all necessary notes, in accordance with generally accepted accounting principles, since it does not retain staffing that currently have the expertise. I believe this meets the definition of a material weakness under *Statement on Auditing Standards 112*.

A material weakness is a significant deficiency, or a combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control. The AICPA Auditing Standards Board issued Statements on Audit Standards (SAS) 112 which establishes standards and provides guidance on communicating matters related to an entity's internal control over financial reporting and is effective for periods ending after December 15, 2006. According to SAS 112, it is considered to be a control deficiency if a client I am auditing has ineffective controls over the preparation of their financial statements such that client controls are absent or controls are not effective in preventing or detecting material misstatements in the preparation of the financial statements, including the related footnotes.

**Accrual Adjustments** – During the audit, I generally provide significant assistance in identifying and posting accrual adjustments to the accounting records. Accruals represent any adjustments other than cash that impact the accounting records. I bring this to your attention since it meets the above definition on a matter to be communicated.

**Segregation of Duties** - The relative size of the Township of Goodland limits the extent to which the officials can segregate duties and responsibilities which impairs the basic premise that no one individual should have access to both the physical assets and the related accounting records (or all recording tasks of a transaction from inception to completion).

The Township has implemented mitigating controls to strengthen internal controls and the segregation of duties; however, it must be recognized that the risk of intentional or unintentional errors could be made and not detected in a timely manner.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Goodland Township's internal control.

My consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, I believe the significant deficiencies described above to be material weaknesses.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Goodland Township's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, I do not express such an opinion. The results of my tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of management, the Board of the Township of Goodland, and Federal and State agencies and is not intended to be and should not be used by anyone other than these specified parties.

Sincerely,

*Lehn King*

Lehn L. King  
**Certified Public Accountant**